

**Treasurer's Report  
Oakland University  
Board of Trustees Formal Session  
April 24, 2026**

**TREASURER'S REPORT**

1. **Division and Department:** Finance and Administration, Budget and Financial Planning, Treasury Management, Controller's Office, and Facilities Management

2. **General Fund Budget Performance:** Oakland University's (University) actual year-to-date enrollment (through Winter 2026), measured by student credit hours, are .9% greater than prior year actuals and 3% above budget. Financial Aid distributions are running slightly above budget and will be offset by reserves. A review of General Fund expenditures for the year showed no major spending variance in any division or unit. In accordance with the state of Michigan's Public Act 15 of 2025, the University is receiving monthly state Appropriation payments of \$6,870,390, which began in October.

A monthly budget monitoring process managed by the Budget and Financial Planning Office helps ensure budget management accountability.

3. **Investment Performance:** A summary of the results of the University's working capital and endowment investment activities is presented in the *Cash and Investments Report, February 28, 2026 and 2025* (Attachment A).

Investment performance associated with the working capital pool for the month of February, 2026 was positive and slightly higher than benchmark by five basis points. Performance for the quarter ended December 31, 2025 was positive with actual results exceeding the quarterly benchmark by 5 basis points.

The University's endowment pool performance for the quarter ended December 31, 2025 was positive but fell slightly short of the overall benchmark by 10 basis points. The February 28, 2026 endowment balance of \$186.8 million was \$23.8 million higher than the February 28, 2025 balance.

Data from the NACUBO/Commonfund FY2025 annual endowment survey revealed that the University's endowment portfolio exceeded the average investment performance for similar sized university endowments for all time periods (one-, five-, ten-, fifteen-, twenty-, and twenty-five-years).

Liquidity of both the working capital and endowment investments remains strong. The University's investments are being managed according to the Board's policies. The University's investment advisors continue to adhere to a long-term investment strategy that focuses on outperforming identified benchmarks over time.

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4. **Debt Management:** The *Capital Debt Report, March 31, 2026* (Attachment B) shows the University's amount of outstanding principal, unamortized premiums, rate of interest, weighted average cost of capital, type of debt, annual debt service, maturity, purpose of each debt issuance, and information about the University's swap arrangement. The University's debt, which has a weighted average cost of capital of 3.58%, is being managed according to the Board's policies and approvals.

On March 18, 2026, the University closed its Series 2026A Refunding Bonds, which will redeem the Series 2016 Bonds on April 17, 2026. This refinancing is expected to achieve average annual savings of approximately \$506,000, or more than \$10 million over the life of the Series 2026A Bonds, further advancing the University's ongoing debt management strategy. Exhibit 1 provides an updated summary of the University's debt refunding savings history.

5. **Construction Report:** The *Construction Report, March 31, 2026* (Attachment C) includes budget information, source of funding, forecasted final costs, and comments for all ongoing capital projects over \$1,000,000, as required by Board policy. All projects have been properly approved and are within budget.

6. **University Reviews / Approvals:** The Treasurer's Report and attachments were prepared by the Budget and Financial Planning, Treasury Management, Controller, and Facilities Management Departments, and reviewed by the Senior Vice President for Finance and Administration and Treasurer to the Board, Chief of Staff and Secretary to the Board, and President.

7. **Recommendation:**  
RESOLVED, that the Board of Trustees accepts the Treasurer's Report.

8. **Attachments / Exhibits:**  
A. Cash and Investments Report, February 28, 2026 and 2025  
B. Capital Debt Report, March 31, 2026  
    Exhibit 1 – University Debt Refunding Savings Summary  
C. Construction Report, March 31, 2026

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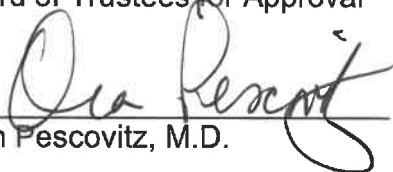
Submitted to the President  
on Apr 14, 2026, 2026 by



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Stephen W. Mackey  
Senior Vice President for Finance and Administration  
and Treasurer to the Board of Trustees


Recommended on 4/15, 2026  
to the Board of Trustees for Approval



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Ora Hirsch Pescovitz, M.D.  
President

Reviewed by:



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Joshua D. Merchant, Ph.D.  
Chief of Staff and  
Secretary to the Board of Trustees

**Oakland University**  
**Cash and Investments Report**  
**February 28, 2026 and 2025**

**Attachment A**

|                                       | Fair Market Value<br>February 28, 2025 | Fair Market Value<br>February 28, 2026 | Strategic<br>Allocation<br>2/28/2026 | Total Return<br>Month Ending<br>February 28, 2026 | Benchmark<br>Month Ending<br>February 28, 2026 | Total Return<br>Qtr. Ending<br>December 31, 2025 | Benchmark<br>Qtr. Ending<br>December 31, 2025 |
|---------------------------------------|----------------------------------------|----------------------------------------|--------------------------------------|---------------------------------------------------|------------------------------------------------|--------------------------------------------------|-----------------------------------------------|
| <b>Working Capital <sup>(1)</sup></b> |                                        |                                        |                                      |                                                   |                                                |                                                  |                                               |
| Equity Funds                          | \$ 81,970,330                          | \$ 81,180,443                          | 22.02%                               | -0.77%                                            | -0.76%                                         | 2.61%                                            | 2.65%                                         |
| Fixed Income Funds                    | 178,193,381                            | 197,257,245                            | 53.52%                               | 0.97%                                             | 0.87%                                          | 1.22%                                            | 1.11%                                         |
| Cash and Cash Equivalents             | 80,481,414                             | 90,146,350                             | 24.46%                               | 0.17%                                             | 0.18%                                          | 0.32%                                            | 0.32%                                         |
| Working Capital Pool Total            | \$ 340,645,125                         | \$ 368,584,037                         | 100.00%                              | 0.39%                                             | 0.34%                                          | 1.24%                                            | 1.19%                                         |
| <b>Endowment <sup>(2)</sup></b>       |                                        |                                        |                                      |                                                   |                                                |                                                  |                                               |
| Equity Funds                          | 115,164,679                            | 130,771,747                            | 70.02%                               |                                                   |                                                | 1.95%                                            | 2.08%                                         |
| Fixed Income Funds                    | 26,285,326                             | 30,864,408                             | 16.53%                               |                                                   |                                                | 1.13%                                            | 0.91%                                         |
| Hedge Funds                           | 4,600,718                              | 5,771,935                              | 3.09%                                |                                                   |                                                | 0.74%                                            | 1.65%                                         |
| Real Assets                           | 1,969                                  | 2,630                                  | 0.00%                                |                                                   |                                                | 0.00%                                            | 0.00%                                         |
| Private Credit                        | 2,107,823                              | 2,261,208                              | 1.21%                                |                                                   |                                                | 1.93%                                            | 1.93%                                         |
| Private Equity <sup>(3)</sup>         | 13,295,982                             | 13,826,035                             | 7.40%                                |                                                   |                                                | 0.50%                                            | 0.27%                                         |
| Cash                                  | 1,465,849                              | 3,269,056                              | 1.75%                                |                                                   |                                                | 1.15%                                            | 1.01%                                         |
| Endowment Pool Total                  | \$ 162,922,346                         | \$ 186,767,018                         | 100.00%                              |                                                   |                                                | 1.63%                                            | 1.73%                                         |

**Comments:**

The working capital pool is higher than the previous year and reflects the net impact of investment income, tuition revenue, and operating expenses. The endowment pool is higher than the previous year and reflects the net impact of investment income, spending distributions and new gifts. Returns listed are actual for the reporting period. Cash accounts are earning 2-5%, annually.

<sup>(1)</sup> The Commonfund serves as the advisor for the University's Working Capital pool.

<sup>(2)</sup> UBS serves as the advisor for the University's Endowment pool.

<sup>(3)</sup> Private Equity performance is not benchmarked, therefore, the benchmark comparison is set to actual. Investments for private equities are in various of stages funding with more than half of committed capital having already been provided. n/a not available.

**Benchmarks for Investments are:**

For Equities: S&P 500 (Relative Weighted)

For Fixed Income: BoA Merrill Lynch 1-3 Year Treasury Index, Barclays Capital US Aggregate Bond Index (Relative Weighted)

For Cash and Cash Equivalents: BoA Merrill Lynch 0-3 Month Treasury Bill Index

For Endowment Equities: Russell 2000, Russell 2000 Growth, Russell Mid Cap Growth, Russell Midcap Value, Russell 1000 Value, S&P 500, MSCI EAFE Free, MSCI ACWI xUS, MSCI World

For Endowment Fixed Income: Barclays Government Credit Index, Barclays Agg Bond, BoA-ML High Yield Master II, Barclays Bloomberg US Tips (Relative Weighted)

For Endowment Hedge Funds: HFRX Equity Hedge, BoA-ML High Yield II (Relative Weighted)

For Endowment Real Assets: Lipper Glb Nat Res

For Endowment Cash: US T-Bill (90 Day)

Returns are reported net of fees, benchmarks are shown gross. All returns and benchmarks represent weighted average calculations based on month end balances.

Oakland University  
Capital Debt Report March 31, 2026

Attachment B

|                                           | Principal Remaining       | Rate of Interest             | Interest Type   | Est. FY 26 Prin. + Int. | Expires | Bond Rating | Purpose                                                     | Underwriter     |
|-------------------------------------------|---------------------------|------------------------------|-----------------|-------------------------|---------|-------------|-------------------------------------------------------------|-----------------|
| <b>Outstanding Bonds:</b>                 |                           |                              |                 |                         |         |             |                                                             |                 |
| 2008 General Revenue Refunding Bonds      | 27,450,000 <sup>(1)</sup> | 3.373%                       | Variable/Hedged | 3,143,375               | 2031    | Aa2         | AVN, Pawley, OC Exp., Elec. Upgr., Park. Deck I (Ref. 2001) | Lehman          |
| 2013B General Revenue Refunding Bonds     | 2,220,000                 | 2.995%                       | Fixed           | 2,303,694               | 2026    | A1          | Recreation and Athletics Center (Ref. 2004 / 1995)          | 5/3rd, BOAML    |
| 2016 General Revenue Bonds                | 95,800,000                | 3.670%                       | Fixed           | 7,472,750               | 2047    | A1          | Hilcrest, Oakland Center, Other Capital Projects            | Citigroup, PNC, |
| 2019 General Revenue Bonds                | 72,225,000                | 3.307%                       | Fixed           | 5,186,250               | 2050    | A1          | South Foundation, Varner, Dodge, Wilson, Research           | BOAML, PNC      |
| 2022A General Revenue Refunding Bonds     | 30,015,000                | 3.469%                       | Fixed           | 2,004,750               | 2042    | A1          | Engineering Center (Ref. 2012)                              | BOA Securities  |
| 2022B General Revenue Refunding Bonds     | 41,230,000                | 3.957%                       | Fixed           | 3,379,250               | 2043    | A1          | Oakview, Parking Deck II, Upper Play Fields (Ref. 2013A)    | BOA Securities  |
| 2024A General Revenue Refunding Bonds     | 16,875,000                | 3.668%                       | Fixed           | 1,794,000               | 2039    | A1          | HHB, Infrastructure Projects (Ref. 2014 / 2009)             | SWS             |
| <b>Subtotal Outstanding Bonds</b>         | <b>\$ 285,815,000</b>     |                              |                 | <b>\$ 25,284,069</b>    |         |             |                                                             |                 |
| <b>Other Capital Debt:</b>                |                           |                              |                 |                         |         |             |                                                             |                 |
| 2005 ESA II Loan                          | \$ 2,202,484              | 3.785%                       | Fixed           | \$ 1,302,687            | 2028    |             | Energy Services Agreement II                                |                 |
| 2014 Central Heating Co-Gen               | 8,235,000                 | 3.880%                       | Fixed           | 1,511,500               | 2030    | A1          | Combined Heat and Power Co-Generation System                |                 |
| <b>Subtotal Other Capital Debt</b>        | <b>\$ 10,437,484</b>      |                              |                 | <b>\$ 2,814,188</b>     |         |             |                                                             |                 |
| <b>Total Bonds and Other Capital Debt</b> | <b>\$ 296,252,484</b>     | <b>3.575% <sup>(2)</sup></b> |                 | <b>\$ 28,098,257</b>    |         |             |                                                             |                 |
| <b>Total Unamortized Bond Premiums</b>    | <b>\$ 34,101,432</b>      |                              |                 |                         |         |             |                                                             |                 |

<sup>(1)</sup> The 3.373% interest rate is the synthetic fixed rate paid to the swap counterparty. The variable rate resets weekly and is hedged with a SOFR based rate.

<sup>(2)</sup> Weighted Average Cost of Capital excludes debt service costs such as letter of credit, remarketing, trustee and rating agency fees.

**Debt covenant compliance:**

The University has a general revenue covenant in many of its borrowing agreements including bonded debt and other capital debt. These covenants are consistent in all University debt agreements and commit the University to maintain "General Revenues" to exceed the sum of twice the annual debt service on senior debt and one times annual debt service on subordinate debt each fiscal year. The University is in compliance with its debt service covenant ratio requirements.

|                                                   | Counterparty | Current Notional Amount | Termination Present Value | Expires | Counterparty Rating | Purpose/Comment                                                    |
|---------------------------------------------------|--------------|-------------------------|---------------------------|---------|---------------------|--------------------------------------------------------------------|
| <b>Debt-Based Derivative:</b>                     |              |                         |                           |         |                     |                                                                    |
| Interest Rate Swap - Synthetically Fix 2008 Bonds | Dexia        | 27,450,000              | 700,126                   | 2031    | Baa3                | The termination value is based on current variable interest rates. |

The Interest Rate Swap fixes the interest rate paid to the counterparty on the 2008 bond issue at 3.373% for the life of the bond issue (and the swap agreement). The Termination Present Value is dynamic, changing daily depending on interest rates and eventually becoming zero at the end of the swap agreement.

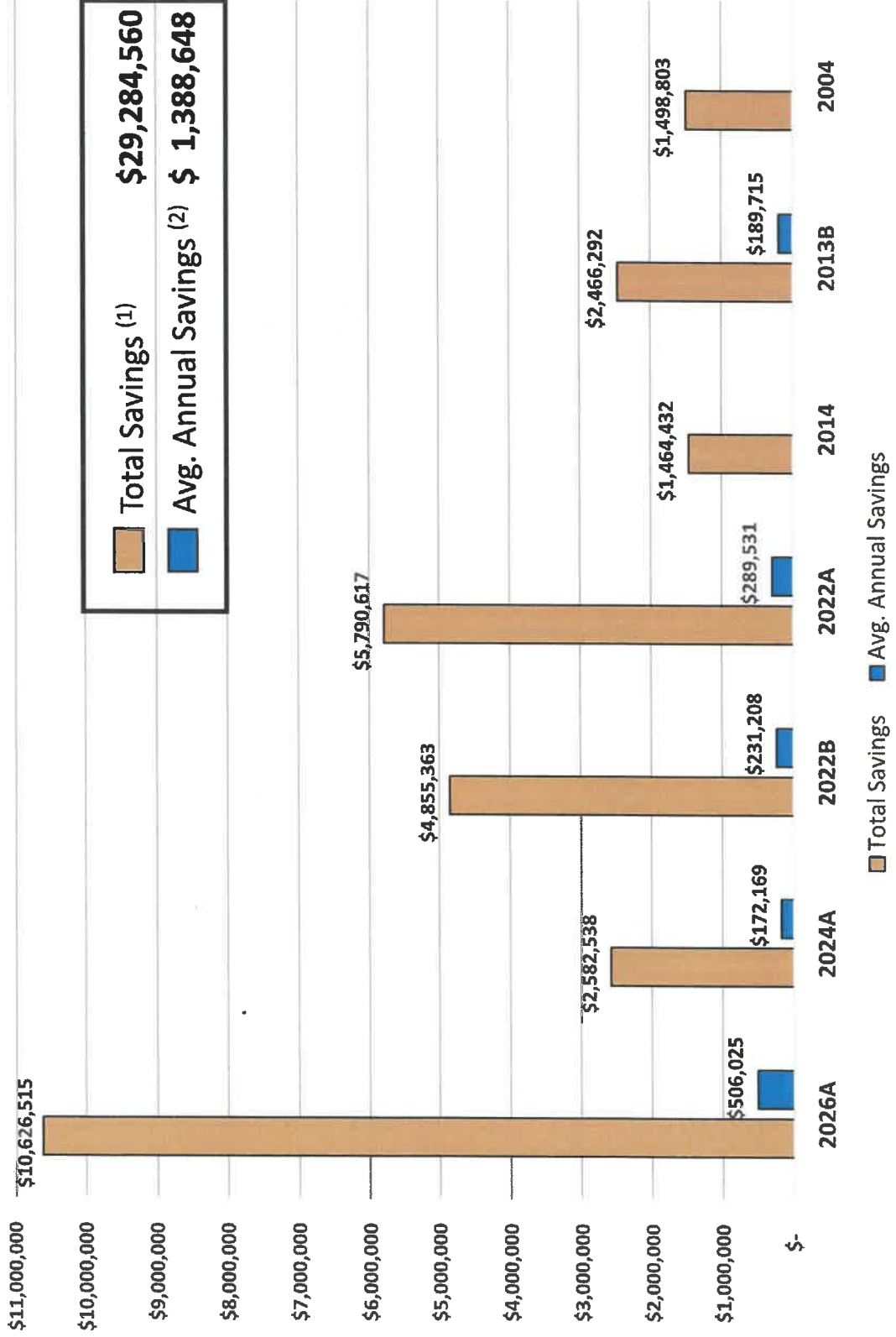
**Bond Ratings:**

The rating on the variable rate bonds reflects the current rating of the letter of credit provider, JP Morgan Chase Bank. The rating on the fixed rate bonds reflects the University's underlying credit rating at the time the bonds were issued.

Oakland University's underlying credit rating, according to Moody's Investors Service's Global Rating Scale, is A1 - Stable.



# UNIVERSITY DEBT REFUNDING SAVINGS HISTORY



(1) Total savings for Series 2004 and Series 2014 represent actual amounts saved up until these bonds were refunded.  
 (2) Annual savings excludes savings from Series 2004 and Series 2014 because those issues were refunded by Series 2013B and 2022A respectively.

**Oakland University**  
**CONSTRUCTION REPORT**  
**March 31, 2026**

| Item | Projects in Progress - over \$1,000,000                                                                                                                                                                                | JCOS Approval/Notification Required | Current Project Budget | Actual Expenditures to Date | Forecast of Final Cost | Source of Funding                                                                                                                                                                                                             |
|------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|------------------------|-----------------------------|------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1    | <b>Science Complex Renovation</b><br>Fund Number: 71077<br>Status: Planning phase - In progress<br>Board of Trustees Approved: May 7, 2025<br>Projected Completion Date: July 2028                                     | Yes                                 | \$ 44,775,000          | \$ 1,160,338                | \$ 44,775,000          | \$ 30,000,000 - State of MI Capital Outlay Appropriation<br>\$ 11,152,587 - #24350 Capital Projects Supplement<br>\$ 2,450,400 - OUWBSM<br>\$ 850,000 - Provost/SOM/Central Fund<br>\$ 322,013 - College of Arts and Sciences |
| 2    | <b>Oakland West Center (OWC)</b><br>Fund Number: 71025<br>Status: Construction phase - In progress<br>Board of Trustees Approved: April 14, 2022<br>Projected Completion Date: November 2026                           | Yes                                 | \$ 25,000,000          | \$ 23,883,579               | \$ 25,000,000          | \$ 11,000,000 - #24355 Pandemic Reserve Fund<br>\$ 10,178,600 - #24350 Capital Projects Supplement Fund<br>\$ 3,800,000 - #31524 Corewell Nursing Infrastructure Fund<br>\$ 21,400 - #30382 OU Cares Gift Fund                |
| 3    | <b>HTHW System Redundancy Project</b><br>Fund Number: 71129<br>Status: Design phase - In progress<br>Board of Trustees Acknowledgment: February 13, 2026<br>Projected Completion Date: January 2027                    | Yes                                 | \$ 17,000,000          | \$ 71,279                   | \$ 17,000,000          | \$ 17,000,000 - #24348 Investment Income Res                                                                                                                                                                                  |
| 4    | <b>ODH - OUWBOSM Renovation</b><br>Fund Number: 71017<br>Status: Construction phase - In progress<br>Board of Trustees Approved: June 13, 2022, April 12, 2024<br>Projected Completion Date: December 2026             | Yes                                 | \$ 11,800,000          | \$ 10,823,076               | \$ 11,800,000          | \$ 9,700,000 - #22484 OUWBOSM Dean's Discretionary Fund<br>\$ 1,450,000 - #22400 OUWBOSM PPAP IA New Programs<br>\$ 650,000 - #14200 OUWBOSM Office of the Dean                                                               |
| 5    | <b>MBH Visitor Center/Event Venues</b><br>Fund Number: 70078<br>Status: Construction complete, closeout in progress<br>Board of Trustees Approved: September 11, 2023<br>Projected Completion Date: December 2026      | Yes                                 | \$ 5,500,000           | \$ 4,230,506                | \$ 5,500,000           | \$ 2,500,000 - #24557 MBH Welc Ctr & Tent Venue Financing<br>\$ 3,000,000 - #70203 MBE Maintenance Reserve & MBH Donations                                                                                                    |
| 6    | <b>OWC - Athletics Training Facility</b><br>Fund Number: 71065<br>Status: Construction complete, closeout in progress<br>Board of Trustees Approved: September 11, 2023<br>Projected Completion Date: June 2026        | Yes                                 | \$ 5,000,000           | \$ 4,927,445                | \$ 5,000,000           | \$ 5,000,000 - #24354 Student Athlete Development Center Reserve                                                                                                                                                              |
| 7    | <b>CHP Tunnel HTHW Loop 4-1 Repair</b><br>Fund Number: 71125<br>Status: Construction complete, closeout in progress<br>Board of Trustees Acknowledgment: February 13, 2026<br>Projected Completion Date: December 2025 | Yes                                 | \$ 5,000,000           | \$ 840,532                  | \$ 5,000,000           | \$ 5,000,000 - #24348 Investment Income Res                                                                                                                                                                                   |

Oakland University  
**CONSTRUCTION REPORT**  
 March 31, 2026

| Item | Projects in Progress - over \$1,000,000                                                                                                                                                                   | JCOS Approval/Notification Required | Current Project Budget | Actual Expenditures to Date | Forecast of Final Cost | Source of Funding                                                                                                                                                                                                                                                                                                |
|------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|------------------------|-----------------------------|------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 8    | <b>RAC - Chiller replacement</b><br>Fund Number: 71103<br>Status: Construction phase - In progress<br>Board of Trustees Approved: February 7, 2025<br>Projected Completion Date: June 2026                | Yes                                 | \$ 2,900,000           | \$ 2,185,656                | \$ 2,900,000           | \$ 2,900,000 - #24350 Capital Projects Supplement                                                                                                                                                                                                                                                                |
| 9    | <b>RAOC - Turf Replacement</b><br>Fund Number: 71081<br>Status: Construction phase - In progress<br>Projected Completion Date: May 2026                                                                   | Yes                                 | \$ 2,485,500           | \$ 2,396,308                | \$ 2,485,500           | \$ 2,485,500 - #70213 Campus Recreation Capital Reserve                                                                                                                                                                                                                                                          |
| 10   | <b>Hamin Hall Refresh</b><br>Fund Number: 71132<br>Status: Planning phase - In progress<br>Projected Completion Date: September 2026                                                                      | Yes                                 | \$ 2,471,959           | \$ -                        | \$ 2,471,959           | \$ 2,471,959 - #24559 Housing Fund Deficit Financing                                                                                                                                                                                                                                                             |
| 11   | <b>ODH - Chiller Replacement</b><br>Fund Number: 71112<br>Status: Construction phase - In progress<br>Projected Completion Date: August 2026                                                              | Yes                                 | \$ 2,400,000           | \$ 45,339                   | \$ 2,400,000           | \$ 1,600,000 - #22400 PPAP IA New Programs<br>\$ 800,000 - #24350 Capital Projects Supplement                                                                                                                                                                                                                    |
| 12   | <b>HHB-SON Sim Lab Expansion</b><br>Fund Number: 70014<br>Status: Construction complete, closeout in progress<br>Board of Trustees Approved: February 2, 2024<br>Projected Completion Date: December 2025 | Yes                                 | \$ 1,500,000           | \$ 1,186,498                | \$ 1,500,000           | \$ 277,068 - #10998 SON Tuition Differential<br>\$ 6,000 - #17447 ADV Major Gifts-SON<br>\$ 119,399 - #12170 Office of the Dean School of Nursing<br>\$ 312,232 - #38094 SON Student Laboratory Gift Fund<br>\$ 250,834 - #30291 SON-Oberhauser Lab Gift<br>\$ 534,467 - #31524 SON-CHNSP-Infrastructure Support |
| 13   | <b>OWC - Program Support Improvements</b><br>Fund Number: 71078<br>Status: Construction phase - In progress<br>Projected Completion Date: November 2026                                                   | Yes                                 | \$ 1,400,000           | \$ 1,036,215                | \$ 1,400,000           | \$ 1,400,000 - #24350 Capital Projects Supplement                                                                                                                                                                                                                                                                |
| 14   | <b>RIC Large Chamber Buildout</b><br>Fund Number: 71113<br>Status: Design phase - In progress<br>Projected Completion Date: January 2027                                                                  | Yes                                 | \$ 1,300,000           | \$ 5,407                    | \$ 1,300,000           | \$ 1,300,000 - #24558 Large Chamber Buildout Fund                                                                                                                                                                                                                                                                |
| 15   | <b>DH-Auxiliary Services</b><br>Fund Number: 71107<br>Status: Construction phase - In progress<br>Projected Completion Date: January 2027                                                                 | Yes                                 | \$ 1,253,697           | \$ 471,427                  | \$ 1,253,697           | \$ 1,253,697 - #24350 Capital Projects Supplement                                                                                                                                                                                                                                                                |

Oakland University  
**CONSTRUCTION REPORT**  
 March 31, 2026

| Item                              | Projects in Progress - over \$1,000,000                                                                                                                 | JCOS Approval/Notification Required | Current Project Budget | Actual Expenditures to Date | Forecast of Final Cost | Source of Funding                                                                                             |
|-----------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|------------------------|-----------------------------|------------------------|---------------------------------------------------------------------------------------------------------------|
| 16                                | <b>GC - Golf Course Bunkers</b><br>Fund Number: 71076<br>Status: CLOSED<br>Projected Completion Date: November 2025                                     | Yes                                 | \$ 1,192,058           | \$ 1,192,058                | \$ 1,192,058           | \$ 842,058 - #44274 R&S Sharf Golf Course Maintenance<br>\$ 350,000 - #44256 Katke-Cousins G.C. - Maintenance |
| 17                                | <b>VAR-Black Box Infrastructure Imprv</b><br>Fund Number: 71067<br>Status: Construction phase - In progress<br>Projected Completion Date: November 2026 | Yes                                 | \$ 1,135,900           | \$ 600,280                  | \$ 1,135,900           | \$ 1,117,400 - #43841 Mbmf-Administrative<br>\$ 18,500 - #24350 Capital Projects Supplement                   |
| 18                                | <b>2024 Campus Master Plan</b><br>Fund Number: 71074<br>Status: Construction phase - In progress<br>Projected Completion Date: November 2026            | No                                  | \$ 1,106,010           | \$ 1,032,330                | \$ 1,106,010           | \$ 1,106,010 - #24350 Capital Projects Supplement                                                             |
| <b>TOTAL PROJECTS IN PROGRESS</b> |                                                                                                                                                         |                                     |                        |                             |                        |                                                                                                               |
|                                   |                                                                                                                                                         |                                     | \$133,220,124          | \$ 56,088,273               | \$133,220,124          |                                                                                                               |

**Notes:**

- A. Current Project Budget equals the Original Budget plus all approved changes to the budget.
- B. Projects are added to the report when a funding source has been identified, a plant fund is authorized for the project, and the project is proceeding.
- C. The project status will be reported as CLOSED when the Actual Expenditures to Date equals the Forecast of Final Costs, work order system ties to Banner, and no additional expenditures or work are anticipated on the project.
- D. A project whose status has been reported as CLOSED to the Board will be removed from the report for the next Board meeting.