

**Minutes of the Formal Session  
of the  
Oakland University Board of Trustees  
October 14, 2019**

**Present:** Chair W. David Tull; Vice Chair Tonya Allen (via teleconference); and Trustees Brian N. Calley, Marianne Fey, Dennis Muchmore, Robert Schostak, and Melissa Stolicker

**Absent:** Trustee Richard L. DeVore

**Also Present:** President Ora Hirsch Pescovitz; Chief Operating Officer Scott G. Kunselman; Senior Vice President James P. Lentini; Vice Presidents John W. Beaghan, Rochelle A. Black, Glenn McIntosh, John O. Young; Athletics Director Steven C. Waterfield; and Vice President and Secretary to the Board of Trustees Victor A. Zambardi; and Student Liaisons Chris Russell and Emme Molino

**A. Call to Order**

Chair W. David Tull called the meeting to order at 2:02 p.m. in Banquet Room A of the Oakland Center.

**B. Roll Call**

Mr. Victor A. Zambardi, Vice President for Legal Affairs, General Counsel and Secretary to the Board of Trustees, conducted a roll call and all of the Board members were present, except for Trustee Richard L. DeVore.

**C. President's Report**

President Pescovitz began the President's Report with an overview of Fall 2019 enrollment, noting that there has been a decline in students choosing to attend college in Michigan and across the country, but Oakland has good and stable enrollment. To date, there are 15,543 undergraduate students, 2,985 graduate students, and 485 medical school students enrolled, for a total headcount of 19,013. In terms of first time in any college (FTIAC) enrollment, Fall 2019 is the second largest cohort in Oakland history and consists of 33% first-generation students. It is also the most diverse class that Oakland has ever seen with the largest Hispanic/Latino population as well as being Oakland's most academically talented class with an average high school GPA of 3.55 and an average SAT score of 1130.

An increase of 2.8% in applications to Oakland resulted in the most applications for admission ever submitted to Oakland. There was an increase of 10.1% of transfer students, the second largest transfer class in the entire state of Michigan and was 300 more transfer students than Michigan State University received. The transfer student class for Fall 2019 is on par with the most academically talented transfer class in Oakland's history. FTIAC six-year graduation rates reached 57%, above the 55% goal by 2025 contained in the strategic plan. Underrepresented

minority student six-year graduation rates continued to climb, to 39%. Continuing efforts to improve these numbers include financial aid optimization and implementing the Strategic Enrollment Management plan.

Oakland's foundation is based on its mission, vision, and the four strategic goals of student success; research, scholarship and creative endeavors; community engagement; and diversity, equity and inclusion. While thinking about Oakland's mission, vision and strategy, she has come to realize that Oakland has failed to articulate its values. Examples of Oakland's values include working in Pontiac on more than 50 community revitalization projects, assisting Marygrove College and its students complete their degrees in light of the fact that it was closing, working on public issues through the newly formed Center for Civic Engagement, addressing health care and poverty issues through the medical school partnership with the Missionary Baptist Church, as well as supporting individuals and families who deal with autism through the Ted Lindsay program that was recently funded with a \$1 million grant through the Ted Lindsay Foundation. Cultural connections are promoted through the Center for Religious Understanding and, this year, when the Bahamas with a hurricane, Oakland raised more than \$19,000 in 24 hours for the University of the Bahamas. The "Dollars for Dorian" project involved hundreds, if not thousands of people across the campus and was a true example of some of the values that Oakland has that are manifested and exhibited. Oakland should not just live its values, but should articulate them and communicate them through a shared value statement. She has engaged an OU Values Statement Committee to develop this statement and the institution as a whole will help to vet that statement, which will join Oakland's mission and vision statements along with the strategic plan goals. Input will be sought from the faculty, staff, students, alumni and the Board of Trustees. President Pescovitz introduced Ron Watson, Associate Vice President for Human Resources, and Joi Cunningham, Assistant Vice President for Academic Human Resources, to report on the "flexible work arrangements" program initiative.

Mr. Watson began by noting that Flexible Work Arrangements Committee created its own mission statement which is, "the expansion of workplace flexibility helps employees balance the demands of work and personal life and promotes employee well-being, retention, and achievement of Oakland University's Strategic Plan Initiatives." President Pescovitz was made aware of the need for flexible work arrangements at multiple meet and greets after she began her presidency and felt that this is one of the areas that could be immediately addressed. The request for work and family considerations was raised during climate surveys, focus groups as well during the exit interview process. There was a 14-member cross functional team comprised of faculty and staff who worked to bring together the program. They focused on gathering internal surveys as well as information and policies from approximately 20 other institutions. A third-party consultant that was involved in a flexible work arrangement survey joined a committee session and covered information that was ultimately utilized by the Committee.

Flexible work arrangements were already available through collective bargaining agreements and other employment groups had access to working flexible schedules. This Committee accomplished raising the awareness across campus of these opportunities and highlighted the President and Cabinet's commitment to provide them whenever feasible. A centralized system was created and developed and a University-wide communication strategy was set up and executed, which included a web page that was available to managers and employees regarding the efforts behind the flexible work arrangement project. Training sessions with managers were

conducted as were sessions with employees so that they understood the opportunities available to them. Faculty generally have a more flexible work schedule with some ability to teach online and determining their schedules. For these reasons, the numbers of faculty members that are participating in a flexible work arrangement is lower, but it has been important to engage with faculty to better communicate the practices that are already in place. Presentations were made to the Department Chairs and at the Academic and Provost Councils to reinforce the commitment to allowing flexible work arrangements whenever possible. An alternative work assignment option allows faculty members to engage in professional work other than teaching in a class, which occurs after they have been on a leave of absence or after childcare leave.

Mr. Watson then went over the options available under the program, including flex time, a compressed work week, remote work and shift swap. Roughly 280 employees have been approved for a flexible work arrangement. Moving forward, they want to make sure that employees and managers work together to develop more expanded flexible work arrangements and continue to look to add other programs with flexible work arrangements, such as offering more extended daycare or elder care benefits. They will continue to collect and analyze data aligned with employees' needs and measure the improved morale and job satisfaction with and amongst employees. They are continuing to train and educate about flexible work arrangements, including during new employee onboarding and in recruiting efforts. This initiative is part of the overall effort underway by President Pescovitz for Oakland to be considered "The University of Choice."

President Pescovitz added that in creating the program, it was thought to be innovative and entrepreneurial. Although Oakland may not be able to offer people more money than other universities, they brainstormed the things that could be done to make potential faculty and staff want to come to Oakland and stay at Oakland.

Oakland University Police Chief Mark Gordon concluded the President's Report with an overview of Oakland's campus safety initiatives and the keys to the success of making Oakland a safe campus. The Oakland University Police Department consists of 23 state certified, academy trained police officers with a police chief, two lieutenants, four sergeants, a detective and 13 officers that patrol every day and every night on campus. There is also a support services division, under the supervision of the Director of Support Services, and two IT specialists that support the infrastructure for technology for the police department, as well as the closed-circuit TV cameras, the blue light phones, part of the access control system, and alarm systems. Oakland is fortunate to have a 911 dispatch center that services Oakland's community exclusively with five professionally trained police dispatchers. There is a unique program for students called the FAST Team, which stands for the First Aid Support Team. It is a student-led program, comprised of all students, that provide medical services to large scale events on campus.

The safety philosophy of the OUPD revolves around community partnerships and the goal of this type of approach is to have community members feel comfortable with its police department so that when people hear of things or see things that are suspicious, they have no hesitation to call the police department and report it. There is no police department that can keep a community safe by itself. It needs partnerships with everyone involved in the community to keep the community safe.

Social media engagement is important especially with a student-centric demographic and the OUPD currently has over 4,700 Twitter followers and over 3,500 Facebook followers. The department has a multifaceted approach to communication and partners with our Communications and Marketing to send out emergency communications, such as Clery Act “timely warnings,” emergency notifications, and safety alerts. The OUPD performs traditional police services and non-traditional police services, which go a long way in helping create those very much sought-after relationships. There is a safe-walk program, a service aid program, which will help with vehicle problems, and the Oakland University CARE Team with the overarching goal of the prevention of violence through timely intervention. He concluded by providing information on OUPD’s approaches to mental illness and substance use incidents.

#### **D. Consent Agenda for Consideration/Action**

##### **Consent Agenda**

##### **Minutes of the Board of Trustees Formal Session of August 12, 2019**

##### **University Personnel Actions**

RESOLVED, that the Board of Trustees approve the personnel actions below.

#### **I. Oakland University William Beaumont School of Medicine Administrative Appointment**

Rocher, Leslie, Associate Dean for Clinical Affairs, Oakland University William Beaumont School of Medicine, effective September 1, 2019.

#### **II. Oakland University William Beaumont School of Medicine New Appointment, effective September 16, 2019**

Mohiyeddini, Changiz, Professor of Foundational Medical Studies (tenured) (\$170,000) (New appointment filling a vacant authorized position).

#### **III. Oakland University William Beaumont School of Medicine Standard Appointments, effective October 14, 2019**

The following standard appointments in the Oakland University William Beaumont School of Medicine are for three years, commencing on October 14, 2019, and are renewable. These standard appointments are without salary support from Oakland University and are not tenured positions. Appointees must maintain an active affiliation with Beaumont Health or Oakland University, meet all applicable School of Medicine Meaningful Participation requirements, and maintain the continued support of their Department Chairs, who are responsible for assessing their performance. Appointees’ standard appointments may also be terminated at any time, upon the recommendation of their Department Chair, or for reasons that are at the exclusive discretion of the Dean of the School of Medicine:

Warnick, Stephen J.	Associate Professor	Family Medicine
Puder, Karoline S.	Professor	OB/GYN
Turner, Daniel R.	Professor	Pediatrics
Mapkar, Zaiba J.	Instructor	Radiology
Walworth, Garrett L.	Instructor	Radiology
Padmanabhan, Priya	Professor	Urology

**Standard Appointments – Change in Rank – Adjunct**

Holtrop, Paul	Adjunct Asst. Professor	Emergency Medicine
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**Correction**

Error Reported on April 8, 2019

Folbe, Adam	Assistant Professor	Surgery
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Correction:

Folbe, Adam	Professor	Surgery
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**IV. New Appointments**

**Effective August 15, 2019**

Arain, Aubrey, Assistant Professor of Environmental Health and Safety, \$65,000

Beam, Maria, Special Instructor in Social Work, \$58,000

Bengisu, Turgay, Special Instructor in Mechanical Engineering, \$72,000

Bhaskaran, Subha, Special Instructor in Biological Sciences, \$63,000

Childs, Lauren, Special Instructor in Education, \$60,000

Del Greco, Robert, Assistant Professor of Japanese, \$57,000

Doornbos, Linda, Assistant Professor of Education, \$64,000

Eisenhauer, Elizabeth, Assistant Professor of Nursing, \$75,000

Gajewski, Ellen, Assistant Professor of Nursing, \$79,500

Ghoreishi, Setareh, Assistant Professor of Graphic Design, \$57,000

Haworth, Joshua, Assistant Professor of Exercise Science, \$72,000

Horvath, Tamas, Assistant Professor of Mathematics & Statistics, \$70,000

Hosch, Sarah, Special Instructor in Biological Sciences, \$63,000

Hu, Jun, Assistant Professor of Statistics, \$70,000

Kaur, Amanpreet, Assistant Professor of Electromagnetics, \$85,000

Kies, Bridget, Assistant Professor of Cinema Studies, \$57,000

Kwon, Chang Kyu, Assistant Professor of Education, \$62,000

Lim, Ma Christina, Special Instructor in Clinical & Diagnostic Sciences, \$65,000

Louis, Steven, Special Instructor in Engineering, \$68,000

Monroe, Ryan, Assistant Professor of Mechanical Engineering, \$87,000

Rivard, Sara, Special Instructor of Radiologic Technology, \$65,000

Rusakov, Alexander, Assistant Professor of Chemistry, \$66,000

Schaefer, Kathryn, Special Instructor of Accounting, \$87,500

Schenk, Thomas, Assistant Professor of Environmental Health & Safety, \$65,000

Scully, Jacqueline, Special Instructor in Human Movement Science, \$66,000

Sullivan, Annie, Assistant Professor of English, \$57,000

Telgenhoff, Dale, Associate Professor of Clinical and Diagnostic Sciences, \$83,000

Tyberkevych, Vasyl, Assistant Professor Physics, \$76,000

VanWasshenova, Emily, Assistant Professor of Interdisciplinary Health Sciences, \$66,500

Wenz, Andrea, Assistant Professor of History, \$57,000

Woods, Dawn, Assistant Professor of Education, \$64,000

Young, Joshua, Assistant Professor Theatre, \$60,000

Zhao, Shunan, Assistant Professor of Economics, \$88,000

**V. Emeritus Faculty**

Fink, Robert, Professor Emeritus of Education, effective October 14, 2019.

## **VI. Administrative Appointments**

Hitt, Anne, Associate Provost, effective September 4, 2019, pursuant to the Employment Agreement between Anne Hitt and Oakland University that was reviewed and approved by the Office of the Vice President for Legal Affairs and is in compliance with the law and conforms to the legal standards and policies of the Vice President for Legal Affairs and General Counsel.

Lentini, James P., Senior Vice President for Academic Affairs and Provost, pursuant to the Third Amended and Restated Employment Agreement between James P. Lentini and Oakland University that must be reviewed and approved by the Office of the Vice President for Legal Affairs and is in compliance with the law and conforms to the legal standards and policies of the Vice President for Legal Affairs and General Counsel.

## **VII. Administrative – Academic Reclassification and Promotion**

Piskulich, Michelle C., Associate Provost to Senior Associate Provost, effective September 4, 2019, pursuant to the Board's Contracting and Employment Authority Policy.

### **Acceptance of Gifts and Pledges to Oakland University for the Period of July 20, 2019 through September 30, 2019**

RESOLVED, that the Board of Trustees accept the gifts and pledges to Oakland University identified in the Gifts and Pledges Report, Attachment A, for the period of July 20, 2019 through September 30, 2019.

(A copy of Attachment A is on file in the Board of Trustees Office.)

### **Acceptance of Grants and Contracts to Oakland University for the Period of July 1 – August 31, 2019**

RESOLVED, that the Board of Trustees accept the grants and contracts to Oakland University identified in the Grants and Contracts Report, Attachment A, for the period of July 1 – August 31, 2019.

(A copy of Attachment A is on file in the Board of Trustees Office.)

### **Fiscal Year 2021 Five-Year Capital Outlay Plan and Fiscal Year 2021 Capital Outlay Project Request**

RESOLVED, that the Board of Trustees approves the submission of the attached Fiscal Year 2021 Five-Year Capital Outlay Plan and Fiscal Year 2021 Capital Outlay Project Request to the State of Michigan, State Budget Office, as representative of Oakland University's capital budget needs.

(A copy of the Fiscal Year 2021 Five-Year Capital Outlay Plan and Fiscal Year 2021 Capital Outlay Project Request is on file in the Board of Trustees Office.)

### **Revised Oakland University Student Congress Constitution**

RESOLVED, that notwithstanding any provision contained in the proposed Constitution of the Oakland University Student Congress or the Bylaws of the Oakland University Student Congress referenced therein, the Oakland University Board of Trustees reconfirms and retains its legal authority to grant, modify and rescind constitutions of Oakland University internal governance bodies when the Board of Trustees determines such action to be in the interest of Oakland University or required to comply with its legal obligations; and, be it further

RESOLVED, that the Oakland University Board of Trustees under the conditions set forth above, authorizes the immediate implementation of the amended Oakland University Student Congress Constitution attached as Attachment B to this agenda item.

(A copy of Attachment B is on file in the Board of Trustees Office.)

### **Authorization for Custodial Services Contract**

RESOLVED, that the Chief Operating Officer be authorized to negotiate and execute a custodial services agreement with SSC; and, be it further

RESOLVED, that the Board of Trustees authorizes the President, Chief Operating Officer, and their respective designees, to perform all acts and deeds and to execute and deliver all contracts, instruments, and documents required by this resolution that are necessary, expedient, and proper in connection with the Custodial Services contract and the ongoing administration; and, be it further

RESOLVED, that said contracts, instruments and documents shall be reviewed by and be in a form acceptable to the Vice President for Legal Affairs and General Counsel prior to execution, and be in compliance with the law and with University policies and regulations and conform to the legal standards of the Vice President for Legal Affairs and General Counsel.

### **Approval of Honorary Degree for Sheilah Clay**

RESOLVED, that the Board of Trustees awards the honorary degree of Doctor of Humanities *Honoris Causa* to Sheilah Clay.

### **Approval of Honorary Degree for Joanne Fey Danto**

RESOLVED, that the Board of Trustees awards the honorary degree of Doctor of Arts *Honoris Causa* to Joanne Fey Danto.

### **Approval of Honorary Degree for Robert J. Gibbs**

RESOLVED, that the Board of Trustees awards the honorary degree of Doctor of Arts *Honoris Causa* to Robert J. Gibbs.



### Approval of Honorary Degree for Sheldon Yellen

RESOLVED, that the Board of Trustees awards the honorary degree of Doctor of Science *Honoris Causa* to Sheldon Yellen.

Trustee Schostak, seconded by Trustee Fey, moved approval of the Consent Agenda and the motion was unanimously approved by those present.

## E. New Items for Consideration/Action

### Treasurer's Report

Mr. John W. Beaghan, Vice President for Finance and Administration, presented the Treasurer's Report as set forth in the agenda item.

RESOLVED, that the Board of Trustees accepts the Treasurer's Report.

Mr. Beaghan introduced representatives from UBS followed by representatives from the CommonFund to discuss the market and productivity over the past year of the endowment and working capital funds.

Becky Sorensen, Mark Anderson and Darin McBride presented on behalf of UBS, which manages the endowment fund. Ms. Sorensen indicated that 2018 was a very positive year for the market until December when there was a pullback. They thought that the economy and the market still looked very strong and didn't make any changes to the endowment, which was good because a rebound began in the beginning of 2019 and the year has been great for equities, with the market hitting all-time highs in the summer. There has been volatility in the market due to tariff talks and political issues as well as low interest rates. It is looking like 2019 will end with the slowest growth in a decade and they think that 2020 may be even slower. Although they do have some concerns about the markets, they are not of the magnitude to make major changes in the portfolio. They have met with the University to review the portfolio given these concerns and added to treasuries and pulled some money out of equities. They also looked at the cash needs of Oakland for this year, which resulted in putting approximately 2% into cash with an institutional money market rate yielding just under 2%.

In response to a question from Trustee Schostak, Ms. Sorensen indicated that the amount under management is approximately \$102 million and the performance for the junior end was about 6.49% with a blended rate of 6.14% which outperformed the blended benchmark and it currently sits at 15.5% year-to-date for the calendar year with the endowment now valued at \$106 million. She continued indicating that interest rates have come down quite a bit and may go even lower, which puts a burden on equities, but have also seen a market that's been stronger than what they anticipated. They continue to think positive about the markets, which is why they haven't pulled back on equities especially given the low 1-2% return on bonds. Mr. McBride added that labor markets are strong and inflation is below the 2% Federal Reserve target. The fact the US economy is more service based than manufacturing, which has seen the slowing, is an indicator for remaining in equities.

Steve Snyder of the CommonFund presented on the working capital portfolio, noting that the returns from the operating portfolio were strong both from a relative standpoint as well as an absolute standpoint and for the quarter ending June 30, the portfolio was up 2.67%. For the year, that was 37 basis points ahead of the policy benchmark. For the full fiscal year, the CommonFund portion of the portfolio was up 7.76% and, including outside providers that they provide reporting for, is 5.9% net of fees. They manage three buckets within that operating pool. One bucket is the liquid bucket, meaning the cash or working capital Oakland is going to need within 12 months or less. A contingent bucket, which are the funds that typically one has designs on over the next one to three years and then a long-term bucket for three plus years. The operating return on the collective basis of 5.9% outperformed that of many endowments across the country. Getting endowment like returns out of the operating cash portfolio is a bit unique in this year of really strong growth. This portfolio, as of June 30, had a base of \$222.5 million invested across all three buckets, 25% of that in cash. The return of the CommonFund portion of that portfolio was 2.2%, in line with cash returns across the board. The contingent asset portfolio, which blends between short duration fixed income and longer duration fixed income returned about 5.5% for the fiscal year due to the strength of long-term bonds. A fall in yields during the year bolded well for longer duration bonds, which resulted in equity like returns out of the longer end of your fixed income portfolio, an absolute return of over 8%. Rolling forward to the first quarter of this new fiscal year, Oakland has added approximately \$29 million from seasonal working capital flows into the portfolio that with organic growth from the portfolio results in \$254 million as of September 30 in the operating pool. It was up another 1.29% for the quarter and if we look at the calendar year to date, it is now 8.89%.

In response to a question from Trustee Schostak, Mr. Driscoll of the CommonFund indicated that about 25% or \$50 million is cash available daily and then the rest of the portfolio (\$170 million), because it's an operating portfolio and it's built as liquidity as one of the paramount concerns, are available weekly.

### **Financial Statements, June 30, 2019 and 2018**

Trustee Melissa Stolicker presented the Financial Statements, June 30, 2019 and 2018 recommendation as set forth in the agenda item.

RESOLVED, that the Board of Trustees accepts the Financial Statements, June 30, 2019, and 2018, which were audited by the Board of Trustees' public accounting firm, Plante & Moran P.L.L.C.

Trustee Stolicker noted that the Audit Committee has met with representatives from Plante Moran and were presented with the financial statements, Schedule of Expenditures of Federal Awards, and a management letter. As to the financial statements, Plante Moran provided a clean, unqualified opinion, the highest level of assurance that they will provide. She encouraged the Board to review the "Management Discussions & Analysis" at the front of the general-purpose financial statements.

After discussion, Trustee Schostak, seconded by Trustee Stolicker, moved approval of the recommendation, and the motion was unanimously approved by those present.

**Schedule of Expenditures of Federal Awards, Year Ended June 30, 2019**

Trustee Stolicker presented the Schedule of Expenditures of Federal Awards, Year Ended June 30, 2019 recommendation as set forth in the agenda item.

RESOLVED, that the Board of Trustees accepts the Schedule of Expenditures of Federal Awards, Year Ended June 30, 2019, which was audited by the Board of Trustees's public accounting firm, Plante & Moran P.L.L.C.

For the Schedule of Expenditures of Federal Awards, Oakland had a clean opinion, which is no findings or question costs. They provided required communications about the most significant estimates, reporting that there were no adjustments that they had to record and no difficulties encountered during the audit, as well as no disagreements with accounting staff and no management letter of comments or areas for improvements.

Chair Tull noted that what the financial statements say is that Oakland University is in a very strong current financial position and although it could certainly use more in the endowment from a long-term perspective, in an era when a lot of universities are struggling, Oakland is not. Trustee Calley added that Oakland is one of the few universities in the state that is still growing or holding up in terms of its overall attendance enrollment, is the third safest campus anywhere in the country, has an investment portfolio, short-term and long-term, that is outperforming its peers in benchmarks and has an exceptionally clean audit, all of which are interrelated and show that Oakland is performing at a different level than most universities.

After discussion, Trustee Schostak, seconded by Trustee Stolicker, moved approval of the recommendation, and the motion was unanimously approved by those present.

**Approval of Schematic Design for South Foundation Hall and Authorization to Complete Renovation and Expansion**

Mr. Scott G. Kunselman, Chief Operating Officer, presented the Approval of Schematic Design for South Foundation Hall and Authorization to Complete Renovation and Expansion recommendation as set forth in the agenda item.

RESOLVED, that the Board of Trustees approves the Schematic Design of the South Foundation Hall Renovation and Expansion (Attachment A, as may be immaterially amended during continuing design and construction phases of the project); and, be it further

RESOLVED, that the Board of Trustees authorizes the University to proceed with the completion of the Project subject to receipt of Phase 500 Final Design/Construction Document approval from the State of Michigan, and within the not to exceed budget of \$40,000,000, inclusive of all design, construction, and project management costs; and, be it further

RESOLVED, that the Board of Trustees authorizes the President, the Chief Operating Officer, and their respective designees, to perform all acts and deeds and to execute and deliver all contracts, instruments and documents required by this resolution that are necessary, expedient and proper in connection with the South Foundation Hall Renovation and Expansion project and the ongoing administration of the Project; and, be it further

RESOLVED, that said contracts, instruments and documents shall be reviewed by and be in a form acceptable to the Vice President for Legal Affairs and General Counsel prior to execution, and be in compliance with the law and with University policies and regulations and conform to the legal standards of the Vice President for Legal Affairs and General Counsel.

Mr. Kunselman began the presentation stating that Oakland obtained approval of a state capital outlay project at the end of last year that was aimed at renovating and expanding South Foundation Hall. Since that time, two key partners in the process, Stantec as the architect and engineer partners and Frank Rewold & Sons as the Construction Manager has been engaged. Stanec representatives then presented the schematic design to the Board for approval.

Mr. Patrick Calhoun, an architect at Stantec involved in the programming, planning and predesign of the project began by noting that this has been a very data driven project because it is classroom centric. South Foundation Hall, the first building on campus, currently has 37 classrooms. Most of the classrooms are very small, with 31 of those classrooms seating 48 students, which it was found, is not a good match to the amount of flexibility and space required for modern teaching. This resulted in seat utilization that is very low, often a third or even up to half unoccupied. The schematic design up for approval results moves from 48-seat classrooms in the existing building to all 32 seat and smaller seat classrooms to fit more closely with the sections that are being taught in the building. Larger classrooms with more head height will within the new addition. The goal is to increase the utilization closer to the 70-75% full target while at the same time, not losing flexibility. The rooms are larger for the number of seats in them, which is designed to allow students and faculty to rearrange the classroom for different teaching styles, not just a traditional lecture format.

Ms. Sami Szeszulski of Stanec added that the total number of classrooms will be 50 classrooms and that there will be 5,000 square feet of student collaboration space outside of the classrooms. The new addition would be at the south end of the existing South Foundation Hall and will be the front door to campus coming off the main circular drive as you're entering campus off University Drive. She then presented floor schematics, describing various spaces, including the classrooms and collaboration spaces as well as relocated restrooms and elevator.

As to the exterior of the building, given the history of South Foundation Hall, the design proposal is to reference the rest of the buildings on campus, while at the same time respecting the fact that it was the first building on campus and to fit in with that history. The brick on campus buildings speaks to the history and the legacy of OU, while some of the

newer buildings on campus have moved towards different types of metal exteriors and they want to use that as symbolism of celebrating the past, but also pushing into the future. She then presented the look of the building exterior with continuous metal wrapping around the building and the brick that becomes a sheath to reflect the language of the existing South Foundation Hall, while bringing it up to a modern, formal architectural language.

In response to a question from Trustee Schostak, Ms. Szeszulski indicated that brick and metal samples are in the process of being looked at and in response to a question from Trustee Tull she indicated that view of the bell tower was very important in the design of the footprint and the access of the addition will point almost directly at it. Additional discussion was had on the amenities of the building to make it more user engaged and interesting for the campus, such as was done with the Oakland Center renovation and expansion while to acknowledge the important part of the history of Oakland University that South Foundation Hall plays.

Mike Baker, the project manager for this project concluded Stanec's presentation stating that they are looking to have the design complete for the building by roughly December 2019, construction documents to be completed in March of 2020 with construction commencing around May or June of 2020, and with occupancy in the building set for fall of 2021.

After discussion, Trustee Fey, seconded by Trustee Schostak, moved approval of the recommendation, and the motion was unanimously approved by those present. Trustee Allen left the meeting prior to the vote on this recommendation.

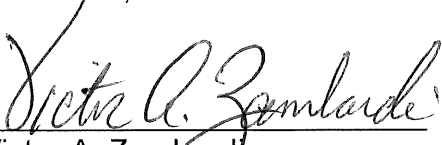
**F. Other Items for Consideration/Action that May Come Before the Board**

There were no other items for consideration/action presented to the Board.

**G. Adjournment**

Chair Tull adjourned the meeting at 3:36 p.m.

Submitted,

  
\_\_\_\_\_  
Victor A. Zambardi  
Secretary to the Board of Trustees

Approved,

\_\_\_\_\_  
W. David Tull  
Chair, Board of Trustees